### Translation

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# Summary of Consolidated Financial Results for the Nine Months Ended December 31, 2020 (Based on Japanese GAAP)

January 29, 2021

Company name: Hodogaya Chemical Co., Ltd.

Stock exchange listing: Tokyo

Stock code: 4112 URL https://www.hodogaya.co.jp/

Representative: President Yuto Matsumoto

General Manager, Corporate Planning

Inquiries: Yasuhiro Mohri TEL 03-5299-8019
Department

Scheduled date to file Quarterly Securities Report: February 12, 2021

Scheduled date to commence dividend payments:

Preparation of supplementary material on quarterly financial results: Yes Holding of quarterly financial results meeting: No

(Amounts less than one million yen are rounded down)

1. Consolidated financial results for the nine months ended December 31, 2020 (from April 1, 2020 to December 31, 2020)

#### (1) Consolidated operating results (cumulative)

Percentages indicate year-on-year changes

	Net sales		Operating pr	ofit	Ordinary pro	ofit	Profit attributa owners of pa	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Nine months ended December 31, 2020	29,626	8.1	4,261	142.6	4,435	126.0	2,096	91.3
Nine months ended December 31, 2019	27,418	2.2	1,756	(17.6)	1,962	(17.8)	1,095	(35.6)

	Earnings per share	Diluted earnings per share
	Yen	Yen
Nine months ended December 31, 2020	264.97	-
Nine months ended December 31, 2019	138.67	=

#### (2) Consolidated financial position

	Total assets	Net assets	Equity ratio
	Millions of yen	Millions of yen	%
As of December 31, 2020	60,846	41,385	60.6
As of March 31, 2020	54,903	37,040	61.8

#### 2. Cash dividends

		Annual dividends per share							
	1st quarter-end	1st quarter-end 2nd quarter-end 3rd quarter-end Fiscal year-end Total							
	Yen	Yen	Yen	Yen	Yen				
Year ended March 31, 2020	_	25.00	_	25.00	50.00				
Year ending March 31, 2021	_	25.00	_						
Year ending March 31, 2021 (Forecast)				25.00	50.00				

## 3. Forecast of consolidated financial results for the year ending March 31, 2021 (from April 1, 2020 to March 31, 2021)

## Percentages indicate year-on-year changes

	Net sales		Operating pr	ofit	Ordinary pro	ofit	Profit attributa owners of pa		Earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Full year	39,000	3.3	4,300	48.1	4,500	47.1	2,200	18.4	278.13

#### 4. Notes

(1) Changes in significant subsidiaries during the nine months ended December 31, 2020 (changes in specified subsidiaries resulting in the change in scope of consolidation):

No

(2) Application of special accounting methods for preparing quarterly consolidated financial statements: Yes

(3) Changes in accounting policies, changes in accounting estimates, and restatement of prior period financial statements

Changes in accounting policies due to revisions to accounting standards and other regulations:

No Changes in accounting policies due to other reasons:

No Changes in accounting estimates:

No

Restatement of prior period financial statements:

#### (4) Number of issued shares (common shares)

Total number of issued shares at the end of the period (including treasury shares)

Total name of of issued shares at the end of the period (including treasury shares)				
As of December 31, 2020	8,413,726 shares	As of March 31, 2020	8,413,726 shares	
Number of treasury shares at the end of the	e period			
As of December 31, 2020	496,900 shares	As of March 31, 2020	510,700 shares	
Average number of shares during the period	od (cumulative from the beg	ginning of the fiscal year)		
Nine months ended December 31, 2020	7,912,103 shares	Nine months ended December 31, 2019	7,903,159 shares	

# **Quarterly consolidated financial statements** Consolidated balance sheets

		(Millions of yen)
	As of March 31, 2020	As of December 31, 2020
Assets		
Current assets		
Cash and deposits	6,877	9,774
Notes and accounts receivable - trade	11,250	10,407
Merchandise and finished goods	4,251	5,136
Work in process	624	1,227
Raw materials and supplies	2,169	2,259
Other	410	772
Allowance for doubtful accounts	(21)	(20)
Total current assets	25,563	29,557
Non-current assets		
Property, plant and equipment		
Buildings and structures, net	5,326	6,350
Land	11,967	12,079
Other, net	4,814	4,219
Total property, plant and equipment	22,108	22,649
Intangible assets		
Goodwill	_	54
Software	127	157
Other	30	21
Total intangible assets	157	234
Investments and other assets		
Investment securities	5,966	7,207
Long-term loans receivable	261	415
Deferred tax assets	344	175
Other	694	798
Allowance for doubtful accounts	(192)	(192)
Total investments and other assets	7,074	8,405
Total non-current assets	29,340	31,288
Total assets	54,903	60,846

Current liabilities		As of March 31, 2020	As of December 31, 2020
Current liabilities         4,179         4,507           Short-term borrowings         3,203         4,659           Income taxes payable         360         769           Provisions         504         236           Other         1,959         2,008           Total current liabilities         10,207         12,180           Non-current liabilities         3,950         3,240           Deferred tax liabilities         1,108         1,459           Deferred tax liabilities for land revaluation         1,228         1,228           Provisions         1         1         1           Retirement benefit liability         69         74         4         4           Asset retirement obligations         81         81         81         81         81         81         11,95         1,95         1,96         74         4         3,850         3,93         3,93         3,93         3,240         9,96         74         4         3,85         1,218         1,19         1,19         1,19         1,19         1,19         1,19         1,19         1,19         1,19         1,19         1,19         1,19         1,1,10         1,1,10         1,1,10         1,1,10	Liabilities		
Short-term borrowings         3,203         4,659           Income taxes payable         360         769           Provisions         504         236           Other         1,959         2,008           Total current liabilities         10,207         12,180           Non-current liabilities         3,950         3,240           Deferred tax liabilities for land revaluation         1,228         1,228           Deferred tax liabilities for land revaluation         1,228         1,228           Provisions         1         1         1           Retirement benefit liability         69         74           Asset retirement obligations         81         81           Other         1,215         1,195           Total inon-current liabilities         7,655         7,280           Total isbilities         17,863         19,461           Net assets           Share capital         11,196         11,196           Retained earnings         11,196         11,196           Retained earnings         11,196         13,097           Treasury shares         (1,712)         (1,667)           Total shareholders' equity         29,586         31,342			
Short-term borrowings         3,203         4,659           Income taxes payable         360         769           Provisions         504         236           Other         1,959         2,008           Total current liabilities         10,207         12,180           Non-current liabilities         3,950         3,240           Deferred tax liabilities for land revaluation         1,228         1,228           Deferred tax liabilities for land revaluation         1,228         1,228           Provisions         1         1         1           Retirement benefit liability         69         74           Asset retirement obligations         81         81           Other         1,215         1,195           Total inon-current liabilities         7,655         7,280           Total isbilities         17,863         19,461           Net assets           Share capital         11,196         11,196           Retained earnings         11,196         11,196           Retained earnings         11,196         13,097           Treasury shares         (1,712)         (1,667)           Total shareholders' equity         29,586         31,342	Notes and accounts payable - trade	4,179	4,507
Income taxes payable         360         769           Provisions         504         236           Other         1,959         2,008           Total current liabilities         10,207         12,180           Non-current liabilities         3,950         3,240           Deferred tax liabilities for land revaluation         1,228         1,228           Provisions         1         1         1           Retirement benefit liability         69         74           Asset retirement obligations         81         81           Other         1,215         1,195           Total non-current liabilities         7,655         7,280           Total liabilities         7,655         7,280           Share capital         11,196         11,196           Capital surplus         8,706         8,716           Retained earnings         11,396         13,097           Treasury shares         (1,712)         (1,667)           Total shareholders' equity         29,586         31,342           Accumulated other comprehensive income         1,146         2,020           Valuation difference on available-for-sale securities         1,146         2,020           Revaluation reserve f	- ·	3,203	4,659
Other         1,959         2,008           Total current liabilities         10,207         12,180           Non-current liabilities		360	769
Total current liabilities         10,207         12,180           Non-current liabilities         3,950         3,240           Deferred tax liabilities         1,108         1,459           Deferred tax liabilities for land revaluation         1,228         1,228           Provisions         1         1           Retirement benefit liability         69         74           Asset retirement obligations         81         81           Other         1,215         1,195           Total non-current liabilities         7,655         7,280           Total liabilities         7,655         7,280           Total sacets         11,196         11,196           Share capital         11,196         11,196           Capital surplus         8,706         8,716           Retained earnings         11,396         13,097           Treasury shares         (1,712)         (1,667)           Total shareholders' equity         29,586         31,342           Accumulated other comprehensive income         2,783         2,783           Valuation difference on available-for-sale securities         1,146         2,020           Revaluation reserve for land         2,783         2,783           F	Provisions	504	236
Non-current liabilities         3,950         3,240           Deferred tax liabilities         1,108         1,459           Deferred tax liabilities for land revaluation         1,228         1,228           Provisions         1         1           Retirement benefit liability         69         74           Asset retirement obligations         81         81           Other         1,215         1,195           Total non-current liabilities         7,655         7,280           Total liabilities         17,863         19,461           Net assets           Shareholders' equity         8,706         8,716           Retained earnings         11,396         13,097           Treasury shares         (1,712)         (1,667)           Total shareholders' equity         29,586         31,342           Accumulated other comprehensive income         Valuation difference on available-for-sale securities         1,146         2,020           Revaluation reserve for land         2,783         2,783           Foreign currency translation adjustment         424         706           Total accumulated other comprehensive income         4,354         5,510           Non-controlling interests         3,099         4,531<	Other	1,959	2,008
Long-term borrowings         3,950         3,240           Deferred tax liabilities         1,108         1,459           Deferred tax liabilities for land revaluation         1,228         1,228           Provisions         1         1           Retirement benefit liability         69         74           Asset retirement obligations         81         81           Other         1,215         1,195           Total non-current liabilities         7,655         7,280           Total liabilities         17,863         19,461           Net assets         Share capital         11,196         11,196           Capital surplus         8,706         8,716         8,716           Retained earnings         11,396         13,097         17 reasury shares         (1,712)         (1,667)           Total shareholders' equity         29,586         31,342         3,342           Accumulated other comprehensive income         1,146         2,020           Revaluation difference on available-for-sale securities         1,146         2,020           Revaluation reserve for land         2,783         2,783           Foreign currency translation adjustment         424         706           Total accumulated other comprehe	Total current liabilities	10,207	12,180
Deferred tax liabilities         1,108         1,459           Deferred tax liabilities for land revaluation         1,228         1,228           Provisions         1         1           Retirement benefit liability         69         74           Asset retirement obligations         81         81           Other         1,215         1,195           Total non-current liabilities         7,655         7,280           Total liabilities         17,863         19,461           Net assets         Share capital         11,196         11,196           Capital surplus         8,706         8,716           Retained earnings         11,396         13,097           Treasury shares         (1,712)         (1,667)           Total shareholders' equity         29,586         31,342           Accumulated other comprehensive income         1,146         2,020           Revaluation reserve for land         2,783         2,783           Foreign currency translation adjustment         424         706           Total accumulated other comprehensive income         4,354         5,510           Non-controlling interests         3,099         4,531           Total net assets         37,040         41,385 <td>Non-current liabilities</td> <td></td> <td></td>	Non-current liabilities		
Deferred tax liabilities for land revaluation         1,228         1,228           Provisions         1         1           Retirement benefit liability         69         74           Asset retirement obligations         81         81           Other         1,215         1,195           Total non-current liabilities         7,655         7,280           Total liabilities         17,863         19,461           Net assets         Share capital         11,196         11,196           Capital surplus         8,706         8,716           Retained earnings         11,396         13,097           Treasury shares         (1,712)         (1,667)           Total shareholders' equity         29,586         31,342           Accumulated other comprehensive income         1,146         2,020           Revaluation difference on available-for-sale securities         1,146         2,020           Revaluation reserve for land         2,783         2,783           Foreign currency translation adjustment         424         706           Total accumulated other comprehensive income         4,354         5,510           Non-controlling interests         3,099         4,531           Total net assets         37	Long-term borrowings	3,950	3,240
Provisions         1         1           Retirement benefit liability         69         74           Asset retirement obligations         81         81           Other         1,215         1,195           Total non-current liabilities         7,655         7,280           Total liabilities         17,863         19,461           Net assets         Share capital         11,196         11,196           Capital surplus         8,706         8,716           Retained earnings         11,396         13,097           Treasury shares         (1,712)         (1,667)           Total shareholders' equity         29,586         31,342           Accumulated other comprehensive income         1,146         2,020           Revaluation difference on available-for-sale securities         1,146         2,020           Revaluation reserve for land         2,783         2,783           Foreign currency translation adjustment         424         706           Total accumulated other comprehensive income         4,354         5,510           Non-controlling interests         3,099         4,531           Total net assets         37,040         41,385	Deferred tax liabilities	1,108	1,459
Retirement benefit liability         69         74           Asset retirement obligations         81         81           Other         1,215         1,195           Total non-current liabilities         7,655         7,280           Total liabilities         17,863         19,461           Net assets         8         8         8         8         8         9         8         9         11,196         11,196         11,196         20,200         11,196         20,200	Deferred tax liabilities for land revaluation	1,228	1,228
Asset retirement obligations         81         81           Other         1,215         1,195           Total non-current liabilities         7,655         7,280           Total liabilities         17,863         19,461           Net assets         Share capital           Share capital         11,196         11,196           Capital surplus         8,706         8,716           Retained earnings         11,396         13,097           Treasury shares         (1,712)         (1,667)           Total shareholders' equity         29,586         31,342           Accumulated other comprehensive income         1,146         2,020           Revaluation difference on available-for-sale securities         1,146         2,020           Revaluation reserve for land         2,783         2,783           Foreign currency translation adjustment         424         706           Total accumulated other comprehensive income         4,354         5,510           Non-controlling interests         3,099         4,531           Total net assets         37,040         41,385	Provisions	1	1
Other         1,215         1,195           Total non-current liabilities         7,655         7,280           Total liabilities         17,863         19,461           Net assets           Shareholders' equity           Share capital         11,196         11,196           Capital surplus         8,706         8,716           Retained earnings         11,396         13,097           Treasury shares         (1,712)         (1,667)           Total shareholders' equity         29,586         31,342           Accumulated other comprehensive income         Valuation difference on available-for-sale securities         1,146         2,020           Revaluation reserve for land         2,783         2,783           Foreign currency translation adjustment         424         706           Total accumulated other comprehensive income         4,354         5,510           Non-controlling interests         3,099         4,531           Total net assets         37,040         41,385	Retirement benefit liability	69	74
Total non-current liabilities         7,655         7,280           Total liabilities         17,863         19,461           Net assets           Share capital         11,196         11,196           Capital surplus         8,706         8,716           Retained earnings         11,396         13,097           Treasury shares         (1,712)         (1,667)           Total shareholders' equity         29,586         31,342           Accumulated other comprehensive income         1,146         2,020           Revaluation reserve for land         2,783         2,783           Foreign currency translation adjustment         424         706           Total accumulated other comprehensive income         4,354         5,510           Non-controlling interests         3,099         4,531           Total net assets         37,040         41,385	Asset retirement obligations	81	81
Total liabilities         17,863         19,461           Net assets         Shareholders' equity           Share capital         11,196         11,196           Capital surplus         8,706         8,716           Retained earnings         11,396         13,097           Treasury shares         (1,712)         (1,667)           Total shareholders' equity         29,586         31,342           Accumulated other comprehensive income         Valuation difference on available-for-sale securities         1,146         2,020           Revaluation reserve for land         2,783         2,783           Foreign currency translation adjustment         424         706           Total accumulated other comprehensive income         4,354         5,510           Non-controlling interests         3,099         4,531           Total net assets         37,040         41,385	Other	1,215	1,195
Net assets           Shareholders' equity           Share capital         11,196         11,196           Capital surplus         8,706         8,716           Retained earnings         11,396         13,097           Treasury shares         (1,712)         (1,667)           Total shareholders' equity         29,586         31,342           Accumulated other comprehensive income         Valuation difference on available-for-sale securities         1,146         2,020           Revaluation reserve for land         2,783         2,783         2,783           Foreign currency translation adjustment         424         706           Total accumulated other comprehensive income         4,354         5,510           Non-controlling interests         3,099         4,531           Total net assets         37,040         41,385	Total non-current liabilities	7,655	7,280
Shareholders' equity       11,196       11,196         Capital surplus       8,706       8,716         Retained earnings       11,396       13,097         Treasury shares       (1,712)       (1,667)         Total shareholders' equity       29,586       31,342         Accumulated other comprehensive income       Valuation difference on available-for-sale securities       1,146       2,020         Revaluation reserve for land       2,783       2,783         Foreign currency translation adjustment       424       706         Total accumulated other comprehensive income       4,354       5,510         Non-controlling interests       3,099       4,531         Total net assets       37,040       41,385	Total liabilities	17,863	19,461
Share capital       11,196       11,196         Capital surplus       8,706       8,716         Retained earnings       11,396       13,097         Treasury shares       (1,712)       (1,667)         Total shareholders' equity       29,586       31,342         Accumulated other comprehensive income       1,146       2,020         Revaluation reserve for land       2,783       2,783         Foreign currency translation adjustment       424       706         Total accumulated other comprehensive income       4,354       5,510         Non-controlling interests       3,099       4,531         Total net assets       37,040       41,385	Net assets		
Capital surplus       8,706       8,716         Retained earnings       11,396       13,097         Treasury shares       (1,712)       (1,667)         Total shareholders' equity       29,586       31,342         Accumulated other comprehensive income       2,020         Valuation difference on available-for-sale securities       1,146       2,020         Revaluation reserve for land       2,783       2,783         Foreign currency translation adjustment       424       706         Total accumulated other comprehensive income       4,354       5,510         Non-controlling interests       3,099       4,531         Total net assets       37,040       41,385	Shareholders' equity		
Retained earnings       11,396       13,097         Treasury shares       (1,712)       (1,667)         Total shareholders' equity       29,586       31,342         Accumulated other comprehensive income       Valuation difference on available-for-sale securities       1,146       2,020         Revaluation reserve for land       2,783       2,783         Foreign currency translation adjustment       424       706         Total accumulated other comprehensive income       4,354       5,510         Non-controlling interests       3,099       4,531         Total net assets       37,040       41,385	Share capital	11,196	11,196
Treasury shares         (1,712)         (1,667)           Total shareholders' equity         29,586         31,342           Accumulated other comprehensive income         Valuation difference on available-for-sale securities         1,146         2,020           Revaluation reserve for land         2,783         2,783           Foreign currency translation adjustment         424         706           Total accumulated other comprehensive income         4,354         5,510           Non-controlling interests         3,099         4,531           Total net assets         37,040         41,385	Capital surplus	8,706	8,716
Total shareholders' equity         29,586         31,342           Accumulated other comprehensive income         31,342           Valuation difference on available-for-sale securities         1,146         2,020           Revaluation reserve for land         2,783         2,783           Foreign currency translation adjustment         424         706           Total accumulated other comprehensive income         4,354         5,510           Non-controlling interests         3,099         4,531           Total net assets         37,040         41,385	Retained earnings	11,396	13,097
Accumulated other comprehensive income  Valuation difference on available-for-sale securities  Revaluation reserve for land  Foreign currency translation adjustment  Total accumulated other comprehensive income  Non-controlling interests  Total net assets  1,146  2,020  2,783  2,783  424  706  706  4354  5,510  Non-controlling interests  3,099  4,531  Total net assets	Treasury shares	(1,712)	(1,667)
Valuation difference on available-for-sale securities       1,146       2,020         Revaluation reserve for land       2,783       2,783         Foreign currency translation adjustment       424       706         Total accumulated other comprehensive income       4,354       5,510         Non-controlling interests       3,099       4,531         Total net assets       37,040       41,385	Total shareholders' equity	29,586	31,342
Revaluation reserve for land       2,783       2,783         Foreign currency translation adjustment       424       706         Total accumulated other comprehensive income       4,354       5,510         Non-controlling interests       3,099       4,531         Total net assets       37,040       41,385	Accumulated other comprehensive income		
Foreign currency translation adjustment         424         706           Total accumulated other comprehensive income         4,354         5,510           Non-controlling interests         3,099         4,531           Total net assets         37,040         41,385	Valuation difference on available-for-sale securities	1,146	2,020
Total accumulated other comprehensive income         4,354         5,510           Non-controlling interests         3,099         4,531           Total net assets         37,040         41,385	Revaluation reserve for land	2,783	2,783
Non-controlling interests         3,099         4,531           Total net assets         37,040         41,385	Foreign currency translation adjustment	424	706
Total net assets 37,040 41,385	Total accumulated other comprehensive income	4,354	5,510
Total net assets 37,040 41,385	Non-controlling interests	3,099	4,531
		37,040	41,385
	Total liabilities and net assets		

# Consolidated statements of income (cumulative) and consolidated statements of comprehensive income (cumulative)

## **Consolidated statements of income (cumulative)**

	Nine months ended	(Millions of yen) Nine months ended
	December 31, 2019	December 31, 2020
Net sales	27,418	29,626
Cost of sales	18,208	17,694
Gross profit	9,210	11,931
Selling, general and administrative expenses	7,453	7,670
Operating profit	1,756	4,261
Non-operating income	1,750	4,201
Interest income	12	8
Dividend income	189	190
Rental income from non-current assets	46	54
Miscellaneous income	201	148
Total non-operating income	450	403
Non-operating expenses		102
Interest expenses	47	38
Foreign exchange losses	107	114
Environmental maintenance expenses	51	49
Miscellaneous loss	37	27
Total non-operating expenses	244	228
Ordinary profit	1,962	4,433
Extraordinary income		,
Gain on sales of non-current assets	10	17
Total extraordinary income	10	17
Extraordinary losses		
Loss on retirement of non-current assets	11	13
Loss on valuation of investment securities	62	41
Loss on termination of retirement benefit plan	94	-
Other	_	1
Total extraordinary losses	168	50
Profit before income taxes	1,804	4,395
Income taxes	425	991
Profit	1,379	3,404
Profit attributable to non-controlling interests	283	1,308
Profit attributable to owners of parent	1,095	2,096

## Consolidated statements of comprehensive income (cumulative)

	,	(Millions of yen)
	Nine months ended	Nine months ended
	December 31, 2019	December 31, 2020
Profit	1,379	3,404
Other comprehensive income		
Valuation difference on available-for-sale securities	(38)	873
Foreign currency translation adjustment	(181)	510
Remeasurements of defined benefit plans, net of tax	(247)	
Total other comprehensive income	(466)	1,384
Comprehensive income	913	4,789
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	703	3,252
Comprehensive income attributable to non-controlling	209	1,536
interests		,

## Consolidated statements of cash flows

	Nine months ended	(Millions of yen) Nine months ended
	December 31, 2019	December 31, 2020
Cash flows from operating activities	2000	2000metr 21, 2020
Profit before income taxes	1,804	4,395
Depreciation	1,092	1,102
Amortization of goodwill		0
Increase (decrease) in provisions	(229)	(268)
Increase (decrease) in retirement benefit liability	25	4
Interest and dividend income	(202)	(199
Interest expenses	47	38
Foreign exchange losses (gains)	36	10
Loss (gain) on sales of property, plant and equipment	(10)	(16)
Loss on retirement of property, plant and equipment	11	13
Loss (gain) on valuation of investment securities	62	41
Loss on termination of retirement benefit plan	94	_
Decrease (increase) in trade receivables	1,778	900
Decrease (increase) in inventories	(1,115)	(1,436
Increase (decrease) in trade payables	(403)	321
Increase/decrease in other assets/liabilities	211	263
Increase (decrease) in accrued consumption taxes	61	(75)
Other, net	(35)	(29
Subtotal	3,229	5,066
Interest and dividends received	200	198
Interest paid	(47)	(38)
Income taxes paid	(560)	(556
Income taxes refund	46	52
Net cash provided by (used in) operating activities	2,867	4,723
Cash flows from investing activities		,
Payments into time deposits	(19)	(64)
Proceeds from withdrawal of time deposits	19	19
Purchase of property, plant and equipment and intangible		
assets	(1,590)	(1,989)
Proceeds from sales of property, plant and equipment and		
intangible assets	14	41
Payments for retirement of property, plant and equipment	(5)	(2)
Purchase of investment securities	(1)	(40)
Loan advances	(23)	(176
Collection of loans receivable	24	22
Payments for acquisition of businesses	=	(0)
Payments of guarantee deposits	(83)	(109)
Proceeds from refund of guarantee deposits	87	22
Other, net	1	1
Net cash provided by (used in) investing activities	(1,575)	(2,275)

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		(Willions of yell)
	Nine months ended December 31, 2019	Nine months ended December 31, 2020
Cash flows from financing activities		
Net increase (decrease) in short-term borrowings	_	1,352
Proceeds from long-term borrowings	_	80
Repayments of long-term borrowings	(1,041)	(754)
Dividends paid	(199)	(196)
Dividends paid to non-controlling interests	(91)	(104)
Proceeds from sales of treasury shares	0	0
Purchase of treasury shares	(1)	(3)
Repayments of lease obligations	(58)	(91)
Payments from changes in ownership interests in subsidiaries	(20)	
that do not result in change in scope of consolidation		_
Net cash provided by (used in) financing activities	(1,413)	281
Effect of exchange rate change on cash and cash equivalents	(80)	109
Net increase (decrease) in cash and cash equivalents	(201)	2,838
Cash and cash equivalents at beginning of period	7,442	6,769
Increase in cash and cash equivalents resulting from acquisition	_	6
of businesses for consolidated subsidiaries		
Cash and cash equivalents at end of period	7,240	9,614