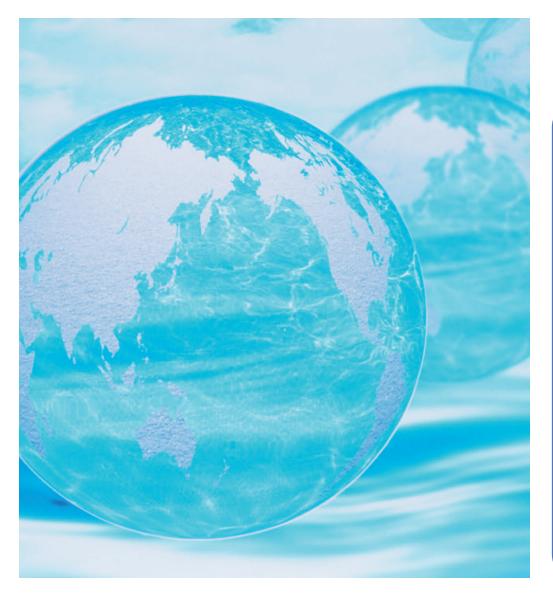


2024-2025 BUSINESS OVERVIEW



Your Dream is Our Business

<PURPOSE>

Through constant innovation of chemical technology, we will provide high-quality products and services throughout the world and contribute to the creation of an environmentally conscious society.

Mid-term Management Plan

"SPEED 25/30" (FY2021 to FY2030)

<VISION>

A corporation that contributes to establish a sustainable society by means of our original portfolio and environmentally friendly manufacturing, with a focus on specialty products.

The Hodogaya Chemical Group will speedily transform itself to our "target figure" in FY2025 and to our "ideal figure" in FY2030, by means of:

- S: Specialty products that construct a
- P: Portfolio built up with great originality;
- E: Engagement improvement that contributes to
- E: ESG management promotion;
- D: Digital transformation-led competitiveness enhancement

"Five Core Segments" of Hodogaya Chemical Group

Functional Colorants Segment \rightarrow

48.0%

OLED-Advanced Materials Business

- Emitting and Transport Materials
- Capping layer materials
- Bio Materials (Oligonucleotide Synthesis)
- Imaging materials for copier toner
- Dyes for color filter
- Perovskite solar cell materials
- Semiconductor Materials (Resist Materials)



Agro-Science »11.2% Segment

Agrochemical & **Agricultural Materials Business**

- Herbicides
- Pesticides
- Fungicides



• Agricultural Material (Oxygen supply materials)



3 GOOD HEALTH Specialty Polymers Segment >>> -/v/ Functional Polymers & Coloring Materials Business Specialty Chemicals Business Aluminum coloring dyes Urethane materials (PTG, BIO-PTG, PTG-SOFTENA, etc.) • Stationery dyes Phosgene derivatives Specialty Chemicals (Intermediates • Dyes for hair color treatment for pharmaceutical, functional polymers and electronics) Natural dves • Adhesives • Release agents (for food and industrial use) FY2023 (APR.2023 - MAR.2024) Net Sales 44.2 billion yen Logistics 3.9% Segment Logistics Business

 Warehousing (hazardous substances and chemicals / general goods) Yokohama Branch, Koriyama

Branch, Nanyo Branch

- Consigned freight forwarding • ISO tank container storage services

- % **Peroxide Business** Sodium percarbonate (disinfectant agents, food additives) Industrial chemicals



(Urethane based)

Construction materials Business

Waterproof materials for civil

engineering and construction

18.8%

Basic Chemicals Segment

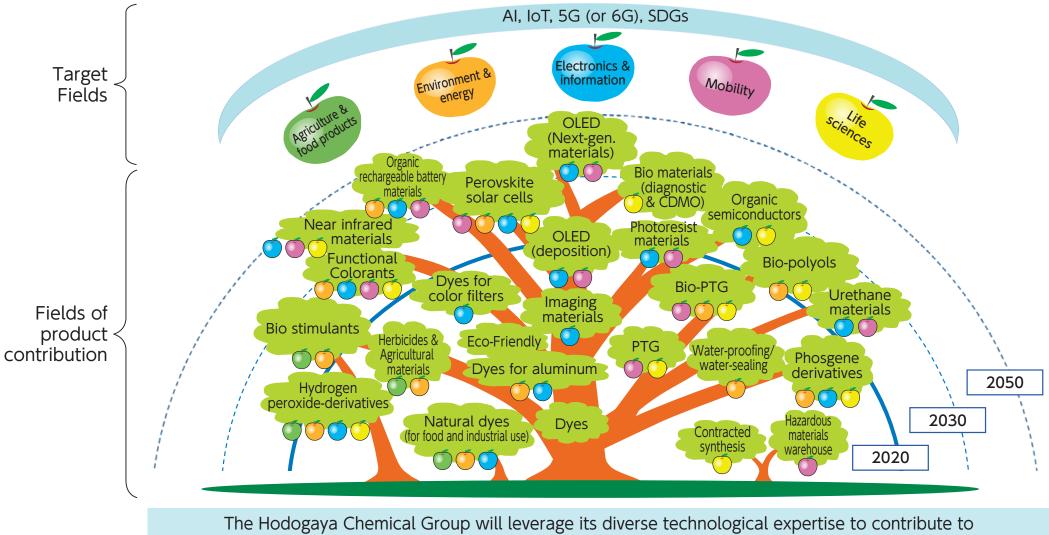
- Hydrogen peroxide
- Peracetic acid





Roadmap for Business Strategy

A Growth Vision for the Hodogaya Chemical Group from 2020 to 2050 Considering Megatrends up to 2050



the advancement of five key areas significantly influenced by megatrends.

Hodogaya Chemical Group Network

<<Overseas Network>>

HODOGAYA CHEMICAL EUROPE GmbH

[Description of business] ••• Purchase and sales of chemical products and their raw materials [Location] Düsseldorf, Germany

HODOGAYA (SHANGHAI) TRADING CO., LTD.

[Description of business] • • Purchase and sales of chemical products and their raw materials [Location] Shanghai, China

► Taipei Office —

[Location] Taipei, Taiwan

Distribution Centers (Antwerp, Shanghai, New Jersey)

Functional Colorants
 Specialty Polymers
 Agro-Science

Company Name	Hodogaya Chemical Co., Ltd.	
Representative Director & President	Yuto Matsumoto	
Head Office	1-9-2, Higashi-Shimbashi, Minato-ku, Tokyo 105-0021 Japan	
Offices and plants	Osaka Branch Office Tsukuba Research Laboratory Koriyama Plant Yokohama Plant Nanyo Plant/Nanyo Branch Plant Taipei Office	
Paid-in Capital	11,196 million yen	

HODOGAYA CHEMICAL (U.S.A.), INC.

[Description of business] ••• Purchase and sales of chemical products [Location] New York State, U.S.A.



[Description of business] Purchase, sales and R&D of chemical products [Location] Chungcheongbuk-do, South Korea

SFC CO., LTD.

[Description of business] Manufacturing and sales of OLED materials and Bio Materials [Location] Chungcheongbuk-do, South Korea

REXCEL CO., LTD.

[Description of business]

Manufacturing and sales of OLED materials and electronic materials [Location] Chungcheongbuk-do, South Korea

[Location]Koriyama City, Fukushima Prefecture OLED materials, Imaging materials, Dyes and colors, Hydrogen péroxide, Agricultural materials Osaka Branch Office [Location]Osaka City. Osaka Prefecture Tsukuba Research Laboratory [Location]Tsukuba City. İbaraki Prefecture Head Office [Location]Minato-ku, Tokyo Nanyo Plant/Nanyo Branch Plant Yokohama Plant

[Location]Shunan City, Yamaguchi Prefecture Polymer materials, Construction materials, Specialty chemicals

Koriyama Plant

[Location]Yokohama City, Kanagawa Prefecture Dyes and colors

Hodogaya Chemical Group [Consolidated sales] 44.2 billion yen [Consolidated employees] 922 (As of March 31, 2024)

Functional Colorants	• SFC CO., LTD.	Manufacturing and sales of OLED materials and Bio Materials
	 HODOGAYA CHEMICAL KOREA CO., LTD. 	Purchase, sales and R&D of chemical products
	• REXCEL CO., LTD.	Manufacturing and sales of OLED materials and electronic materials
Specialty Polymers	HODOGAYA CONSTRUCTION PRODUCTS CO., LTD.	Manufacturing and sales of construction products
Basic Chemicals	KYOUDOU KASANKASUISO CORP.	Manufacturing of hydrogen peroxide
Agro-Science (Includes one other group company)	• HODOGAYA UPL CO., LTD.	Manufacturing and sales of agricultural chemicals
	 HODOGAYA AGROTECH CO., LTD. 	Manufacturing and sales of agricultural chemicals
Logistics	 HODOGAYA LOGISTICS CO., LTD. 	Warehousing and logistics
Others (Includes two other group companies)	KATSURA SANGYO CO., LTD.	Purchase and sales of chemical products
	• HODOGAYA CHEMICAL (U.S.A), INC.	Purchase and sales of chemical products
	HODOGAYA CHEMICAL EUROPE GMBH	Purchase and sales of chemical products and their raw materials
	 HODOGAYA (SHANGHAI) TRADING CO., LTD. 	Purchase and sales of chemical products and their raw materials
	HODOGAYA CONTRACT LABORATORY CO., LTD.	Contract-based analysis and development of chemical products